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Appendix A: SEC Divisions and Offices

Headquarters Offices

SEC HEADQUARTERS

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OFFICE OF THE CHIEF OPERATING OFFICER

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DIVISION OF ENFORCEMENT

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DIVISION OF INVESTMENT MANAGEMENT

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DIVISION OF ECONOMIC AND RISK ANALYSIS

Mark Flannery, Director (202) 551-6600

DIVISION OF TRADING AND MARKETS

Stephen Luparello, Director (202) 551-5500

OFFICE OF ACQUISITIONS

Vance Cathell, Director (202) 551-8385

OFFICE OF SUPPORT OPERATIONS

Barry Walters, Director/Chief FOIA Officer (202) 551-8400

OFFICE OF ETHICS COUNSEL

Shira Pavis Minton, Director (202) 551-7938

OFFICE OF FINANCIAL MANAGEMENT

Kenneth Johnson, Chief Financial Officer (202) 551-4306

OFFICE OF HUMAN RESOURCES

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OFFICE OF INFORMATION TECHNOLOGY

Pamela Dyson, Director (202) 551-7095

OFFICE OF THE INSPECTOR GENERAL

Carl W. Hoecker, Inspector General (202) 551-6061

OFFICE OF INTERNATIONAL AFFAIRS

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OFFICE OF THE INVESTOR ADVOCATE

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OFFICE OF INVESTOR EDUCATION AND ADVOCACY

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OFFICE OF THE SECRETARY

Brent Fields, Secretary (202) 551-5400

OFFICE OF THE CHIEF ACCOUNTANT

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OFFICE OF COMPLIANCE INSPECTIONS AND EXAMINATIONS

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OFFICE OF MINORITY AND WOMEN INCLUSION

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OFFICE OF MUNICIPAL SECURITIES

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OFFICE OF PUBLIC AFFAIRS

John Nester, Director (202) 551-4120

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Appendix B: Verification and Validation of Performance Data

The SEC's programs require accurate data to properly assess program performance and to make good management decisions. The SEC performs data verification and validation to evaluate whether data has been generated according to specifications, satisfy acceptance criteria, and is appropriate and consistent with its intended use. Data verification is a systematic process for evaluating a dataset compared to a series of standards regarding its completeness, correctness, and consistency, using the methods and criteria defined in the project documentation. Data validation follows the data verification process and uses information from the project documentation to ascertain the usability of the data in light of its objectives and to ensure that results obtained are scientifically defensible.

The SEC ensures that the performance data presented in this report is complete, reliable and accurate based upon the following assessment steps:

(1) The agency develops performance measures through its strategic planning process.

- (2) The SEC's divisions and offices perform steps to ensure that data used in the calculation of performance measures is accurate and reliable, including adequately documenting:
 - the sources of the underlying data elements, and the procedures used to gather the data;
 - the procedures used to obtain assurance as to the accuracy and reliability of the data; and
 - the data definitions for reference, as well as the measure calculations.
- (3) The divisions and offices calculate and report the performance measures to the Office of Financial Management, and the measures are approved by division directors and office heads. This process ensures that the data used in the calculation of performance measures is accurate and reliable and that internal control is maintained through the approval process.